



2018 HAVAS HORIZONS ANNUAL BAROMETER **APPENDIX**

Panel of 50 international investors

Accion Venture Lab, Aera Group, African Guarantee Fund, AfricInvest, Amethis Finance, AttaiCapital Limited, Axian, Banque Misr, Be Assur, BGFIBank Bénin, BIM Consulting, BMCE Capital, BNP Paribas, Bridge Bank Group Côte d'Ivoire, Casablanca Finance City Authority, CFAO Retail, Choiseul Africa Capital, Cinven, Cytonn Investments, Dar es Salaam Stock Exchange PLC, DEX Capital, Ecobank, Engie, Eurazeo Capital, Gold and General, Goldman Sachs, Investisseurs & Partenaires (I&P), Janngo, Jumia, Lazard Frères, Maghreb Titrisation, Messier Maris & Associés, Madagascar's Minister of Industry and Private Sector Development, Natixis Investment Managers, One2Five, Qalaa Holdings, Quilvest Private Equity, Rawbank, RightCom Technologies, Rothschild & Co, Saint-Gobain, Sanofi, Société Générale and Suguba.

Panel of individual interviews

Paul-Harry Aithnard,

Head of Capital Markets and Asset Management at Ecobank Group

Fatoumata Bâ, CEO & Founder of Janngo

Jean-Christophe Brindeau, Managing Director of CFAO Retail

Jon Fairest, Africa Region Director at Sanofi

Hassanein Hiridjee, CEO of Axian

Alexandre Maymat, Head of the Africa/Asia/Mediterranean Basin and Overseas region of Société Générale

Elisabeth Medou Badang, Regional Director at Orange Africa and Indian Ocean Area & spokesperson at Orange Middle East & Africa

Jean-Paul Melaga, CEO of SmartPhorce Holding

Serge Ntamack, Senior Manager, Corporate, External & Legal Affairs, Middle East & Africa - Microsoft Corporation